

MGM NATIONAL HARBOR PRINCE GEORGE'S COUNTY COMMUNITY BENEFIT AGREEMENT (CBA) REPORT #2



The Compliance report is in response to the Community Benefits Agreement between Prince George's County and MGM National Harbor.

CBA Quarterly Report reflects January through June 2015 information.

This report #2 is for the mutual and exclusive benefit of MGM National Harbor and Prince George's County; no third party shall claim right or entitlement under this Report.

Date Submitted: July 15, 2015





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**From excavating
550,000 cubic yards
of soil to building the
foundation for 10
tower cranes**



Project Status

			
August-December 2014	January 2015	March 2015	June 2015
	<p>Active, 1,550-foot-long construction zone</p> <p>Contracts awarded for structural concrete, underground plumbing, temporary electrical service, elevators and escalators, and structural steel</p>		<p>Ten tower cranes installed and working on site</p> <p>32% of more than 405,000 total labor hours performed by Prince George's County residents</p> <p>31% MBE participation</p>
<p>Excavated 550,000 cubic yards of soil</p> <p>Installed more than 6400 concrete foundation piles</p> <p>Installed 400 pile caps with 7,000 cubic yards of concrete</p>		<p>Over 1,000 construction workers hired</p> <p>More than 500 are Prince George's County residents</p>	

Commitment to diversity and inclusion



Executive Summary

Article XIX of the Maryland Constitution and the 2012 County Referendum provided for the establishment and licensing of a gaming facility in Prince George's County, Maryland. In accordance with its statutory requirements MGM National Harbor has entered into a Community Benefits Agreement (CBA) with Prince George's County (the "County").

MGM National Harbor is pleased to provide to the County this 2nd report of its progress on the construction and supplier diversity program.

These results reflect the historic commitment to diversity and inclusion that are cornerstones of the corporate mission of MGM Resorts International. Approximately one year into this project, this report highlights the progress already made, including:

- \$50.8 million has been paid to MBE Certified Companies;
- 85 MBEs have been awarded contracts;
- 19 of the 85 MBEs have been awarded contracts for work in the Architectural & Engineering phase;
- 66 of the 85 MBEs have been awarded contracts for work in the Construction & Development phase;
- \$45.2 million has been paid to Prince George's County Certified MBEs;
- 67 Prince George's County Certified MBEs have been awarded contracts; and
- Over 344 companies participated in MGM National Harbor's outreach efforts during January-June 2015.

MBE Definitions as described in the Community Benefits Agreement



Glossary

The definitions used in this report that are also included in Sections 10-308 and 10-309 of Subtitle 10 of the County Code are included for reference only. Capitalized terms and phrases used in this report but not defined shall have the same meaning as attributed to those same terms and phrases in their controlling Maryland Statutes, Regulations and/or the Community Benefit Agreement.

“**CBB**” means “County Based Business,” which is a business whose principal place of operation, as determined by the Prince George’s County Office of Central Services, is located within the County (including, without limitation, any CMBE).

“**CLB**” means “County Located Business,” which, subject to verification by the Prince George’s County Office of Central Services, is a business that:

- (a) has a County Office or pays applicable County property taxes; and
- (b) either has:
 - 1. at least five (5) FTE employees in the County Office for the full duration of the County Office’s lease; or
 - 2. at least three (3) FTE employees in the County Office, with at least two (2) of the FTE employees being County Residents, for the minimum required duration of the County Office’s lease (as specified in the definition for County Office); or
 - 3. at least three (3) FTE employees in the County Office, if such business has an ownership interest in the building.

“**CMBE**” means County Based Minority Business Enterprise,” which is an MBE whose principal place of operation, as determined by the Prince George’s County Office of Central Services, is located within the County.

“**LBE**” means “Local Business Enterprise,” which is a CBB or CLB (including, without limitation, any CMBE).

“MBE” means “Minority Business Enterprise,” which is any entity or business that is at least fifty-one percent (51%) owned and controlled by one (1) or more Minority Individuals (or, in the case of any publicly-owned corporation, at least fifty-one percent (51%) of the stock of which is owned by one (1) or more Minority Individuals) and is managed or operated on a daily basis by one (1) of such individuals, and either:

- (a) is certified by one of the following authorized third party organizations: (i) MDOT, (ii) Maryland/District of Columbia Minority Supplier Development Council, (iii) Washington Metropolitan Area Transit Authority, (iv) Business Enterprise National Council, or (v) Women Business Enterprise National Council; or
- (b) is certified by the Prince George’s County Office of Central Services as a Minority Business Enterprise.

“MDOT” means the Maryland Department of Transportation.

“PGCMBE” means “Prince George’s County Minority Business Enterprise”, which is an MBE certified by the Prince Georges County Office of Central Services as a Minority Business Enterprise.

Meeting local business utilization and minority employment goals



Methodology

This Report constitutes MGM National Harbor's compliance with its obligation in accordance with Section 6.1 of the CBA to submit a Quarterly Compliance Report ("The Report") to the Compliance Manager. The Report encompasses business activity and employment activity from January 1, 2015 through June 30, 2015.

All data and statistical analysis included in this report has been computed in accordance with the requirements agreed to in the CBA and the Compliance Plan adopted thereunder. All definitions included in the CBA, unless specifically defined within this report, are incorporated as if they had been set forth herein. This report was generated based upon the following methodology regarding the modes and means of data collection and calculation of results.

In accordance with Section 6.1 of the CBA, the actual calculation of the percentage of expenditure with Certified Business Entities¹ shall be based on the availability of such Certified Business Entities to engage in the type of work to be conducted by MGM National Harbor. MGM National Harbor's calculations shall take into consideration the availability of Certified Business Entities who are able to provide goods and services of the type required by MGM National Harbor. The data required with regard to Business Enterprise Utilization and with regard to Construction Business Opportunities has been verified in accordance with MGM National Harbor established policies inclusive of: (i) vendor background checks; (ii) confirm regulatory compliance with the requirements of the Maryland Lotteries Gaming Commission requirements; (iii) verify work performed by reviewing certified payroll and payment application approval certificates (vi) vendor office and field visits; and (v) review of key documents (e.g. lien waivers, invoices, and evidence of payment).

¹ For the purposes of completeness and accuracy, companies were requested to self-certify as County Located Businesses (CLB) and included in this report.

The specific statistical data and analysis included in this Report may include sub-processes and or combinations of data resulting from the methods described herein.

All efforts described herein are based on MGM National Harbor's Best Efforts as follows:

- The Report includes all expenditures which comprise the Total Construction Purchase Value as described in Section 1.39 of the CBA.
- This Report accounts for all reportable expenditures with respect to County Based Business (CBB) Participation, County Located Business (CLB) Participation, County Based Minority Business Enterprise (CMBE) Participation, Local Business Enterprise (LBE) Participation, and Minority Business Enterprise (MBE) Participation in Construction related Business Opportunities as compared and contrasted with MGM National Harbor's Total Construction Purchase Value as applicable using Generally Accepted Accounting Principles (GAAP) procedures.
- The Report tracks all jobs held by Minority Individuals who are members of groups included in Subsection 1.28 (a) through (i) of the CBA as compared with MGM National Harbor's overall Construction-related Employment.
- This report also provides summary documentation of MGM National Harbor's Best Efforts to achieve its Business Utilization and Employment Goals, including, but not limited to, its Employment Outreach and Recruitment Efforts.
- There have been no allegations of Non-Payment reported to MGM National Harbor by any Certified Business Entity for the reporting period encompassed by this Report.

Summary Tables

Table 1. Percentage of Payment Summary Report (January 1, 2014 – June 30, 2015)

CONTRACTING CONSTRUCTION ^a					
	No. of Companies	Payments	Actual (%)	Goal (%)	MGM Aspiration Goal (%)
Total Net Construction Purchase Value ^b		\$163,799,828.76			
1. MBE ^c	85	\$50,812,020.04	31%	30%	35%
2. LBE	41	\$23,352,992.37	14%	16%	20%
2.1 CMBE	32	\$21,995,081.95	13%	12%	15%
2.2 CBB ^d	31	\$12,373,258.46	8%	8%	-
2.3 CLB	40	\$22,912,384.41	14%		

^a Payment amounts and percentage information is derived from monthly Payment Summary Reports received from certified companies.

^b Total Net Construction Purchase Value calculated as set forth in the Community Benefits Agreement – Article 1, Section 1.5 and Section 1.39, with deducted exclusions which are listed in Table 3.

^c The MBE percentage is cumulative of MBE payments from both, year 2014 reporting period and 2015 from January through June.

^d The CBB Goal is calculated as an aspirational goal of 50% of the LBE participation goal pursuant to Section 2.2(a) of the CBA.

Table 2. Labor Hours Summary Report (January 1, 2014 – June 30, 2015)

EMPLOYMENT CONSTRUCTION				
Labor Hours Breakdown	Total Hours	Actual Hours (%)	CBA Goal (%)	MGM Aspiration Goal (%)
PGC Residents	131,898.17	32%	20%	30%
TOTAL LABOR HOURS	405,957.22			

*This report demonstrates all direct site construction labor hours from January 1, 2014 through June 30, 2015.

Celebrating the 1000th Construction Worker Hired



I. Construction Contracting

During the 2 quarters of the 2015 reporting period, MGM National Harbor used the following Best Efforts to recruit local and minority owned businesses in compliance with Article III of the Community Benefits Agreement. The Best Efforts included herein are supported and supplemented by the items included in Section II of this Report². As part of its ongoing Best Efforts, MGM National Harbor:

- a) Regularly accessed the following resources as part of its outreach efforts and bidding process:
 - i. Prince George's County Supplier Development and Diversity (SDDD) Supplier Directories
 - MBE Supplier Directory
 - County-based Supplier Directory
 - ii. MDOT Directory of Certified MBE, DBE, SBE, and ACDBE Firms
 - iii. MGM National Harbor Database
 - iv. MGM Resorts International Centralized Supplier Diversity Database
- b) Regularly invited local MBE professionals, contractors, subcontractors, suppliers and vendors to attend in-person MGM National Harbor outreach sessions. MGM National Harbor determined invitees for sessions by utilizing the MDOT and the County MBE Databases³. In addition, MGM National Harbor requested that the State (GOMA and the MLGCC), County, Community Organizations and trade associations notify their interested parties in the specific trades about outreach sessions.

² Supporting records and documentation of each example of best efforts have been maintained by MGM and its Prime General Contractor, subcontractors, and consultants. Supporting documentation is available for review according to the terms of the CBA.

³ MGM has requested that the County provide an easily searchable version of its database that includes NAICS codes for MGM and its contractor to utilize in independent identification of bid opportunities for MBEs.

- c) Contacted and encouraged bona fide and qualified MBE professionals, contractors, subcontractors, supplier, and vendors to compete for project opportunities. MGM National Harbor notifies prequalified vendors of upcoming opportunities via targeted email notifications.
- d) Independently engaged community organizations, trade associations, institutions and other stakeholders to gather their input through community outreach and information programs, and facilitated public meetings.
- e) MGM National Harbor continued to track and notify Prince George's County Certified MBEs of pending expiration of their certifications with reminders to complete the renewal process.
- f) MGM National Harbor continued to monitor and make contacts with existing MDOT certified companies to obtain their Prince George's County certification.
- g) MGM National Harbor has directed its Prime General Contractor and subcontractors to provide consideration of LBE/MBE/CMBE/CLBs in all "make-or-buy" decisions.
- h) MGM National Harbor continued to work closely with its Prime General Contractor to arrange solicitations, time for the preparation of bids, quantities, specification, and delivery schedules so as to facilitate the participation of LBE/MBE/CMBE/CLBs.
- i) MGM National Harbor continued to maintain records showing (i) procedures adopted, including the establishment of a source list of LBE/MBE/CMBE/CLBs, and (ii) awards to LBE/MBE/CMBE/CLBs.
- j) MGM National Harbor continued to promote the segmentation of unbundling of work and/or creation of Joint Ventures or other methods of job-sharing so as to maximize the opportunity for LBE/MBE/CMBEs to participate in project work, etc.
- k) MGM National Harbor continued to direct its Prime General Contractor and its Subcontractors to use LBE/MBE/CMBE/CLBs to bid preferences in the award of contracts.
- l) MGM National Harbor actively sought and utilized information regarding past performance with respect to achieving diversity goals when considering the selection of a General Contractor, its subcontractors or other direct engaged contractors.
- m) MGM National Harbor required its Prime Contractor to provide information on bonding and financial assistance in all outreach sessions.

On March 25, 2015, MGM National Harbor celebrated the contributions of its construction company partners and workforce, all of which are working together to bring a world-class destination resort to Prince George's County. Just eight months into the construction, **the project had hired the 1,000th member of its construction workforce.**



MGM National Harbor celebrates the hiring of the resort's 1000th construction employee with (Left to right) MGM Resorts International Chairman and CEO Jim Murren, Maryland Governor Larry Hogan, Essex Construction Labor Foreman Thomas Turner and Rushern Baker, County Executive of Prince George's County, MD.

Table 3. Exclusions (January 1, 2015 – June 30, 2015)

EXCLUSION SUMMARY REPORT ^a		
Exclusion Code Per CBA Section 1.39	Description	Exclusion Amount
i	Data Processing Systems and Equipment	\$212,507.71
i	Network Systems and Equipment	\$0.00
i	Telecommunications Systems and Equipment	\$90,994.65
i	Security related systems and equipment and other related items	\$0.00
ii	Furniture and Fixtures	\$1,388,047.53
iii	Utilities	\$191,188.80
iv	Funds expended in an emergency	\$0.00
v a.	Gaming equipment, gaming software, gaming IT infrastructure, and such other related items	\$0.00
v b.	Structural steel, escalators, elevators, and other such related items	\$15,365,323.00
vi	State required internment of impacted soils ^b	\$3,980,169.00
vi	Payments to government ^c	\$76,336.37
vi	Insurance Premiums (excluding Broker Commissions) ^d	\$333,892.32
vi	Licensee only - Employee Wages, Benefits, Expense Reimbursement	\$217,097.32
	Subtotal	\$21,855,556.70
	Total Exclusions Previously Reported	\$28,000,273.00
	Total	\$49,855,829.70

^a Supporting documentation for each of the Exclusions is available for review pursuant to the CBA.

^b MGM National Harbor experienced issues with petroleum impacted soil which was unexpected at the Project site and which MGM National Harbor was required by the State to dispose of with a licensed impacted soil disposal facility in 2014. MGM National Harbor made a diligent search of the available facilities located within commercially reasonable proximity of the Project site and determined that there are no licensed facilities that are certified MBE's. Thus, pursuant to section 1.39(vi) of the CBA, MGM National Harbor excluded the actual costs of disposing of the impacted soil at the approved disposal sites.

^c Payments to Government includes items for County and State required permitting and licenses as well as taxes and fees paid directly to the County and State.

^d This exclusion does not include any amounts paid to brokers. Only amounts paid in actual premiums required to underwrite the project have been excluded. The long-term financial risk associated with underwriting the Project prevents most large publicly traded insurance companies from consideration. No MBEs, CMBEs or LBEs underwrite construction projects of MGM National Harbor's size and scale. Insurance companies engaged in OCIPs, project professional, and environmental coverage are required to have: minimum financial ratings of A- from a major recognized rating agency, and class size VII with a Policyholders' Surplus of USD \$50M or greater.

**Drawing more
than 1,000
attendees and
900 companies**



II. Outreach Events-Contracting Opportunities

MGM National Harbor Outreach events

Table 4. MGM National Harbor Contracting Outreach (January 1, 2015 – June 30, 2015)

Date	Location	Event/Category	Attendance
01/30/15	Contracting/Outreach Session #4 Tantallon Country Club 300 St. Andrews Drive Ft. Washington, MD 20744	05A4 - Misc Metals (Non Ornamental) 06B1 - Millwork/Casework - Casino 06B2 - Millwork/Casework - Hotel 06B3 - Millwork/Casework Theater 06B4 - Millwork/Casework - Wood Paneling 11A6 - Theater Equipment 11A7 - Theater Operable Partitions 11A8 - Hotel Operable Partitions 12A4 - Audience Seating	92 attendees 85 companies
04/02/15	Contracting/Outreach Session #5 Clarion Hotel 6400 Oxon Hill Road Oxon Hill, MD 20745	02A1 – Sitework package inclusive of: Asphalt & Concrete Paving, Concrete Curb, and Traffic Signage 02A4 – Landscaping 10AB – Flagpoles 02AY – Finish Sitework package inclusive of: Site Precast, Site Waterproofing Retaining walls & Sidewalks, Foam Underlayment, Granite curb/stairs/cladding 12A7 – Site Furnishings	122 attendees 111 companies
04/24/15	Contracting/Outreach Session #6 Clarion Hotel 6400 Oxon Hill Road Oxon Hill, MD 20745	10A2 - Signage 10A3 – Toilet Compartments 10A4 – Toilet Accessories 10A5 – Cubicle Curtain Track & Accessories 10A6 – Wire Mesh Partitions 10A7 – Folding/Demountable Partitions 10A8 – Fire Extinguishers, Cabinets & Access. 10A9 – Lockers (Wood & Metal)	75 attendees 68 companies

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Date	Location	Event/Category	Attendance
		10AC – Bird Control Devices 11A4 – Projection Screens 11A5 – Equipment – Gym/Healthcare 11A7 - Theater Operable Partitions 11A8 – Hotel Operable Partitions 12A1 – Window Treatments/C-D-S 12A2 – Countertops – Specialty 12A3 – Entrance Mats/Grilles 12A6 – Interior Planters/Plants 12A8 – Fireplaces 12A9 – Hotel Motorized Shades/Draperies 13A1 – Saunas 13A3 – Jacuzzis	
05/15/15	Contracting/Outreach Session #7 Clarion Hotel 6400 Oxon Hill Road Oxon Hill, MD 20745	05A3 – Ornament Metals 08A6 – Specialty Doors – Sound Control 09B1 – Ceilings – Casino 09B2 – Ceilings – Fabric Panels 09C2 – Flooring – Stone 09C3 – Flooring – Wood 09C4 – Flooring – Resilient 09C5 – Flooring – Terrazzo 09C6 – Flooring – Resinous 09C8 – Flooring – Hotel Guestroom Tiling 09C9 – Flooring – Hotel Common Area & Specialty Tiling 09D1 – Wall Coverings 09D2 – Wall Paneling – Stone 09D3 – Wall Paneling – Stretched Fabric Systems 09D4 – Painting 09D5 – Special Coatings Gliding 11A6 – Theater Equipment 27A3 – Technology/AV Specialty - Theater	89 attendees 80 companies
06/18/15	Business to Business Matchmaking Session Saunas/Jacuzzis	13A1 – Saunas 13A3 – Jacuzzis	19 attendees 10 companies

Registering over 550 Prince George's County residents into the Maryland Workforce Exchange



III. Employment Outreach / Recruitment Efforts

The list below demonstrates Best Efforts by MGM National Harbor and its contractors to achieve the County Resident hiring goals per the Community Benefits Agreement.

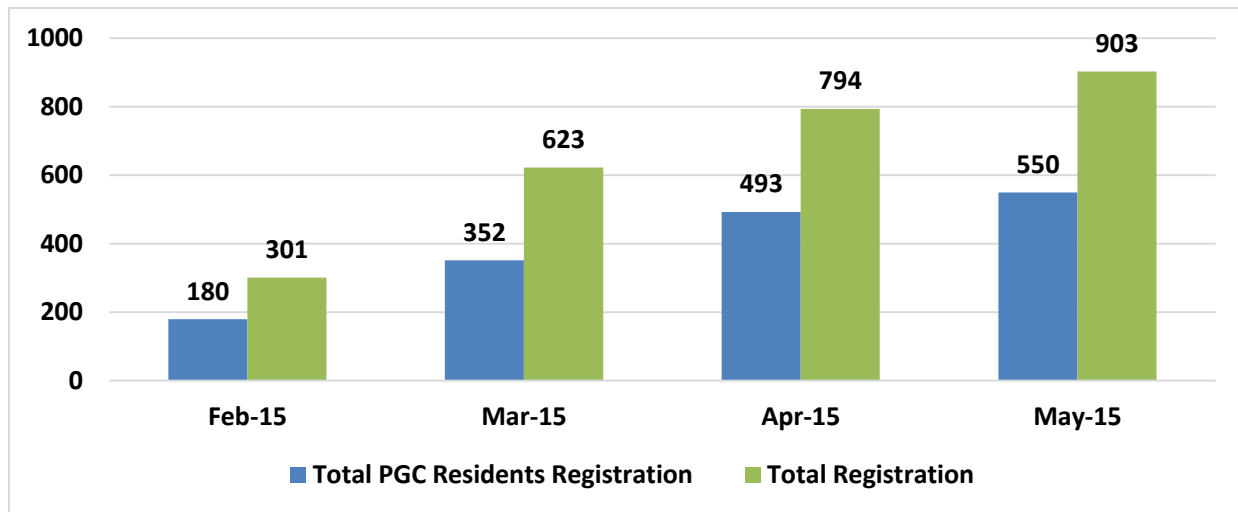
A Community Resource Center (the “Center”), located at the Harborview Hotel (within one mile of the Project) opened on January 28, 2015. The Center is an extension of the Prince George’s County Economic Development Corporation (PGCEDC).

The Center was developed by MGM National Harbor, The Whiting-Turner Corporation, and in cooperation with the Unions and stakeholders from Prince George’s County Government associated with workforce development and economic inclusion as a pipeline for construction workers. The Center provides a pathway and convenient location for County residents to assess and learn about opportunities to obtain job readiness skills, and to assist businesses with meeting local hiring requirements in their contracts.

The Center has been instrumental in registering over 900 individuals into the Maryland Workforce Exchange which will provide registrants with access to jobs on the MGM project and access to additional jobs across the entire state of Maryland:

- As of May 2015, more than 550 Prince George’s County residents were registered.
- PGCEDC listed 528 Prince George’s County residents as construction related workers.

Chart 1. Cumulative Number of Prince George’s County Residents Registered in the Maryland Workforce Exchange (February-May 2015)



Source: Community Resource Center Monthly Report.

MGM National Harbor has also actively been disseminating information on construction and operations employment via the MGM National Harbor website, through the MGM National Harbor Talent Network Online: <http://www.jobs.net/jobs/mgmnationalharbor/join>, and advertising through other media pursuant to the CBA.

The Community Organizations to which MGM National Harbor has provided information regarding outreach sessions and engaged for assisting in recruitment and outreach efforts include the organizations listed in Appendix I.

Training and Career Development

MGM National Harbor has created a robust training program for all businesses that are selected to do work on the project.

The onboarding process provides direction and instruction on the specific operations of the Project such as what contract documents are required, what presentation of licenses are required, what insurance is required and how to submit all reporting documents.

Since January 2015, MGM National Harbor also engaged in outreach and recruitment efforts with the following stakeholders:

Table 5. Community Outreach Events (January 1, 2015 – June 30, 2015)

Date	Event	Organization
February 2015		
02/03/15	The Alvin Ailey American Dance Theater Opening Night Gala Benefit Honoring Joan Weill	The Alvin Ailey Foundation
02/12/15	Legislative Dinner	MGM National Harbor
02/13/15	Real School Gardens Luncheon	Real School Gardens
02/13/15	Tourism Day	Maryland Tourism Coalition
02/16/15	“Delivering On Our Promise to Prince George’s County Residences”, a 30 second media ad - majority/minority regional media.	MGM National Harbor
02/17/15	ICSC Mid Atlantic Reception	Prince George’s County EDC
02/19/15	Black History Month ad published in the Prince George’s County Sentinel; Washington Post – Local Living Washington Informer	MGM National Harbor
02/25/15	State of the Chamber Breakfast	Prince George’s County Chamber of Commerce
02/26/15	59 th Annual Foundation Gala	Baltimore Washington Corridor Chamber (BWCC)
02/28/15	6 th Annual Community Day Breakfast	Men Aiming Higher
March 2015		
03/07/15	Howard University Charter Day Dinner	Howard University
03/09/15	Maryland Chamber of Commerce Congressional Delegation Dinner	Maryland Chamber of Commerce
03/19/15	30 th Annual Women’s History Month Luncheon	Prince George’s County Government
03/21/15	Joe’s Movement Emporium 20 th Anniversary Gala “ <i>Encore 20 More</i> ”	Mount Rainier, MD Performing Arts Center
03/23/15	American Red Cross Reception	American Red Cross
03/24/15	Salute to MGM NH Women Contractors Luncheon	MGM National Harbor
03/25/15	Project Site Event Celebrating the 1,000 th Construction Worker	MGM National Harbor
April 2015		
04/07/15	NAACP Executive Board Meeting	NAACP
04/10/15	27 th Annual Benefit Dinner Dance	The National Coalition of 100 Black Women, Inc. PGC Chapter
04/11/15	27 th Annual Potomac River Watershed Cleanup	Alice Ferguson Foundation

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Date	Event	Organization
04/11/15	25 th Anniversary Celebration of Rev. Joseph & 1 st Lady Sheila Lyles Luncheon	Fort Foote Baptist Church
04/11/15	4 th Annual Community Breakfast	100 Black Men of Prince George's County
04/18/15	Sesquicentennial Founder's Day Awards Gala	Bowie State University Foundation
04/22/15	The 38 th Annual Valor Award Luncheon	The Prince George's County Public Safety
04/22/15	White Hall Forest Homeowners Association Information Summit	Accokeek Fire Station
04/24/15	Construction Outreach Session #6	Whiting-Turner/MGM National Harbor
May 2015		
05/05/15	Principal for A Day	PGC Schools
05/12/15	10 th Annual "It's All About Me" Women's Business and Wellness Conference	Women Business Owners
05/15/15	Construction Outreach Session #7	Whiting-Turner/MGM National Harbor
05/18-19/15	5 th Annual Conference, "Think Like a Woman and Win Like a Man!" Women's Conference	Women of Prince George's
05/21/15	2015 Annual Awards Gala	Family Matters of the Greater Washington
June 2015		
06/01/15	Annual Scholarship Golf Tournament	Wake-Robin Golf Club, Inc
06/04/15	Fight for Children Luncheon	Fight for Children
06/05/15	The 30th Anniversary Celebr-Asian 2015 Procurement Conference	US Pan Asian American Chamber of Commerce
06/06/15	DCSPE Banquet	District of Columbia Society of Professional Engineers
06/09/15	33 rd Annual Business Procurement Conference & Golf	Capital Region Minority Supplier Development Council
06/10/15	Business Leadership Council – Cocktail Networking Reception	Prince George's Community College
06/13/15	Black & Gold Scholarship Ball	Kappa Epsilon Lambda (KEL) Chapter – Alpha Phi Alpha Fraternity, Inc.
06/13/15	Celebrate the Potomac	Accokeek Foundation at Piscataway
06/19/15	Rainbow Build	Habitat for Humanity Washington DC
06/20/15	The DC Fatherhood Coalition Breakfast with Dad	The DC Fatherhood Coalition
06/22/15	FF&E Mentor Protégé Program	MGM National Harbor

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Date	Event	Organization
06/22/15	Maryland Chamber of Cup Golf Tournament	Maryland Chamber of Commerce
06/27/15	Music is Life Musical Celebration	Foundation of the Advancement of Music and Education (FAME)
06/30/15	Brown Bag Lunch with MGM Resorts and Casinos	Women Presidents' Educational Organization (WPEO- DC)

Appendix I. List of Community Organizations

This section identifies a broad listing of the organizations which MGM National Harbor contacted or whom have provided assistance in disseminating information regarding opportunities on the Project and future recruitment efforts. Although this listing includes organizations from diverse areas of the region and diverse constituencies, MGM National Harbor's efforts were focused on providing opportunities for residents of Prince George's County and Prince George's County Businesses.

Minority Neutral Organizations

American Council of Engineering Companies
American Subcontractors Association
Associate Builders & Contractors Baltimore Chapter
Associated Builders and Contractors Metro Washington Chapter
Associated Builders & Contractors Chesapeake Chapter
Associated Builders and Contractors Cumberland Valley Chapter
Baltimore Development Corporation
Eastern Shore Building Industry Association
Economic Development Training Institute
Maryland Associated General Contractors
Maryland Small Business & Technology Center
Maryland Transportation Builders Association
Prince George's Financial Services Corp.
Silver Spring Innovation Center
Technology Alliance, LLC
Tech Council of Maryland
Welcome BRAC

Maryland Chambers of Commerce

Aberdeen Maryland Chamber of Commerce
African American Business Council of Montgomery County
Alleghany County Chamber of Commerce
Annapolis & Anne Arundel County Chamber of Commerce, Inc.

Asian Pacific American Chamber of Commerce
Baltimore City Chamber of Commerce
Baltimore County Chamber of Commerce
Baltimore Hispanic Chamber of Commerce
Baltimore/Washington Corridor Chamber of Commerce
Berlin, Maryland Chamber of Commerce
Black Chamber of Commerce Anne Arundel County
Calvert County Chamber of Commerce
Caribbean-American Chamber of Commerce and Industry for the Greater Washington Network
Caroline County Chamber of Commerce
Carroll County Chamber of Commerce
Cecil County Chamber of Commerce
Charles County Chamber of Commerce
Chesapeake Gateway Chamber of Commerce
Crisfield Chamber of Commerce
Dorchester Chamber of Commerce
Dundalk Chamber of Commerce
Frederick County African American Chamber of Commerce
Frederick County Chamber of Commerce
Gaithersburg-Germantown Chamber of Commerce
Garrett County Chamber of Commerce
Greater Baltimore Black Chamber of Commerce
Greater Baltimore Committee
Greater Bethesda-Chevy Chase Chamber of Commerce
Greater Bowie Chamber of Commerce
Greater Catonsville Chamber of Commerce
Greater Crofton Chamber of Commerce
Greater Ocean City Chamber of Commerce
Greater Prince George's Business Roundtable
Greater Severna Park Chamber of Commerce
Greater Silver Spring Chamber of Commerce
Greater Washington Board of Trade
Greater Washington Hispanic Chamber of Commerce
Hagerstown-Washington County Chamber of Commerce

Harford County Chamber of Commerce
Havre De Grace Chamber of Commerce
Hispanic Chamber of Commerce - Montgomery County
Howard County Chamber of Commerce
Hunt Valley Business Forum
Kent County Chamber of Commerce
Maryland Chamber of Commerce
Maryland Hispanic Chamber of Commerce
Mid-Atlantic Hispanic Chamber of Commerce
Montgomery County Chamber of Commerce
Northern Anne Arundel County Chamber of Commerce
Ocean Pines Area Chamber of Commerce
Olney Chamber of Commerce
Pikesville Chamber of Commerce
Pocomoke Area Chamber of Commerce
Potomac Chamber of Commerce
Prince George's Chamber of Commerce
Queen Anne's County Chamber of Commerce
Reisterstown-Owings Mills-Glyndon Chamber of Commerce
Rockville Chamber of Commerce
Salvadoran American Chamber of Commerce
Salisbury Area Chamber of Commerce
Southern Anne Arundel County Chamber of Commerce
Southern Maryland Black Chamber of Commerce
St. Mary's County Chamber of Commerce
Taneytown Chamber of Commerce
Talbot County Chamber of Commerce
Towson Chamber of Commerce
U.S. Black Chamber of Commerce
U.S. Pan Asian American Chamber of Commerce
West County Chamber of Commerce
Wheaton Kensington Chamber of Commerce

Minority Organizations

American Minority Contractors & Businesses Association

Baltimore American Indian Center

Calvert County Minority Business Alliance

Greater Baltimore Committee

Korean Minority Business Enterprise Association, Inc. (KOBE)

Maryland Minority Contractors Association

Md. Washington Minority Companies Association

Maryland Works

Capital Region Minority Supplier Development Council

Merge Business Development Systems, Inc.

Minority Building Industry Association

Minority Business Advocacy Council of Charles County

National Association of Minority Contractors

National Association of Women Business Owners - Baltimore Region

National Coalition for Asian Pacific American Community Development

National Association of Women in Construction

Southern Maryland Economic Development Association

Maryland Black Contractors Association

Maryland Minority Contractors Association

Economic Development and Training Institute

Maryland Washington Minority Companies Association

Prince George's Contractor's Association

Women Business Owners of Montgomery County

Women Business Owners of Prince George's County

Women Entrepreneurs of Baltimore, Inc.

Women Presidents' Educational Organization (WPEO)